

An Approach for Decentralized Process Modeling

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Abstract. This paper describes a method for organizations to perform process modeling in a decentralized and concurrent manner. The approach is based on the idea that modeling organizations' processes can be performed by individuals actually performing the processes. Instead of having a central and devoted group of people to analyze, understand, model and improve processes, real performers are held responsible to model and improve their own processes concurrently. The paper also summarizes the lessons learned by application of the method in two organizations.